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GOVERNOR GREETING



Dear Friends:

It is my pleasure to extend greetings and well wishes for a happy and healthy 2023.

Throughout 2022, the Javits Center has been a vital partner in bringing events and tourism back to New York City. It continues to be a nexus for collaboration as well as a place where industry leaders gather to create comprehensive and innovative ideas. In addition, this iconic venue has quickly become a leader in sustainability through the maintenance of a rooftop wildlife sanctuary, one acre rooftop farm, and solar panels: the largest of its kind in Manhattan.

However, it is not only a place for intellectuals to gather but also a place of refuge for the community. The Javits Center was vital during the COVID-19 pandemic by transforming into a hospital that treated over 1,000 patients as well as a vaccination center where more than 646,000 vaccines were administered.

The Javits Center's support of the State is invaluable, and it continues to be a pillar within the community. I look forward to our important work together.

Sincerely,

Kathy Hochul

CEO GREETING



Our halls are bustling, our event calendar is filling up and our rooftop is turning into an ecosystem unlike any other in New York City.

The Javits Center is back to business in every way possible, and we're certainly looking forward to the months and years ahead. We're in the midst of an industry resurgence, at home and across the United States, and while there were many doubters during the pandemic, we are happy and honored to prove them wrong.

This good news would not be possible without the confidence of our customers and their trust and belief in our organization. And thanks to the dedication and commitment of our employees, the Javits Center has emerged stronger and more vital than ever before.

Face-to-face meetings have never been more valued, and therefore, we're expecting to reach pre-pandemic levels of activity in the coming months. Backed by a new expansion and other infrastructure improvements, we've been excited to reconnect with so many business leaders and demonstrate the importance of our industry.

In many ways, the Javits Center is much more than a convention center, but our primary mission has always been – and will be – to strengthen the local economy. It's clear that serving as a place where people from all walks of life can gather, share critical information and exchange ideas retains a special role in our society, and it is one we take seriously. In its first full season, our rooftop farm has generated a tremendous amount of produce, which has been incorporated into the meals we serve on site. And thanks to a partnership with the New York Power Authority and Siemens, we have installed the largest rooftop solar array in Manhattan – a remarkable and renewable source of energy.

The Javits Center was built by New York for New York, and we're proud to continue supporting the Empire State and move our world forward, together.

Sincerely.

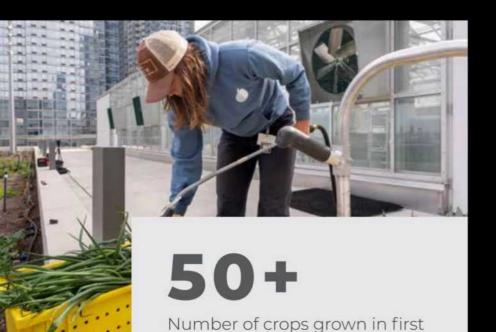
Alan Steel

L & the

BY THE NUMBERS

Panels Installed on our green room

Number of Solar on our green roof



174,000

Pounds of Event Materials and Food Donated Under JavitsCares

51



Number of Bird Species Observed on Green Roof since 2014

Number of Layers in a New Food Forest Planted in Rooftop Orchard

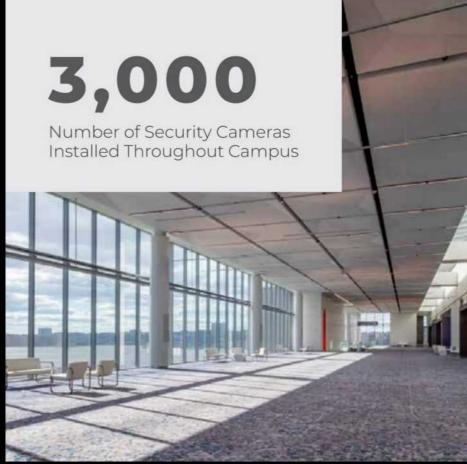
full year of the rooftop farm





45

Percentage of our catering menu that includes ingredients from rooftop farm





15%

Increase in Number of Events in Q4 2022

49

Number of Events Hosted in the New Expansion



4



Number of New Bee Hives Installed on Rooftop Farm















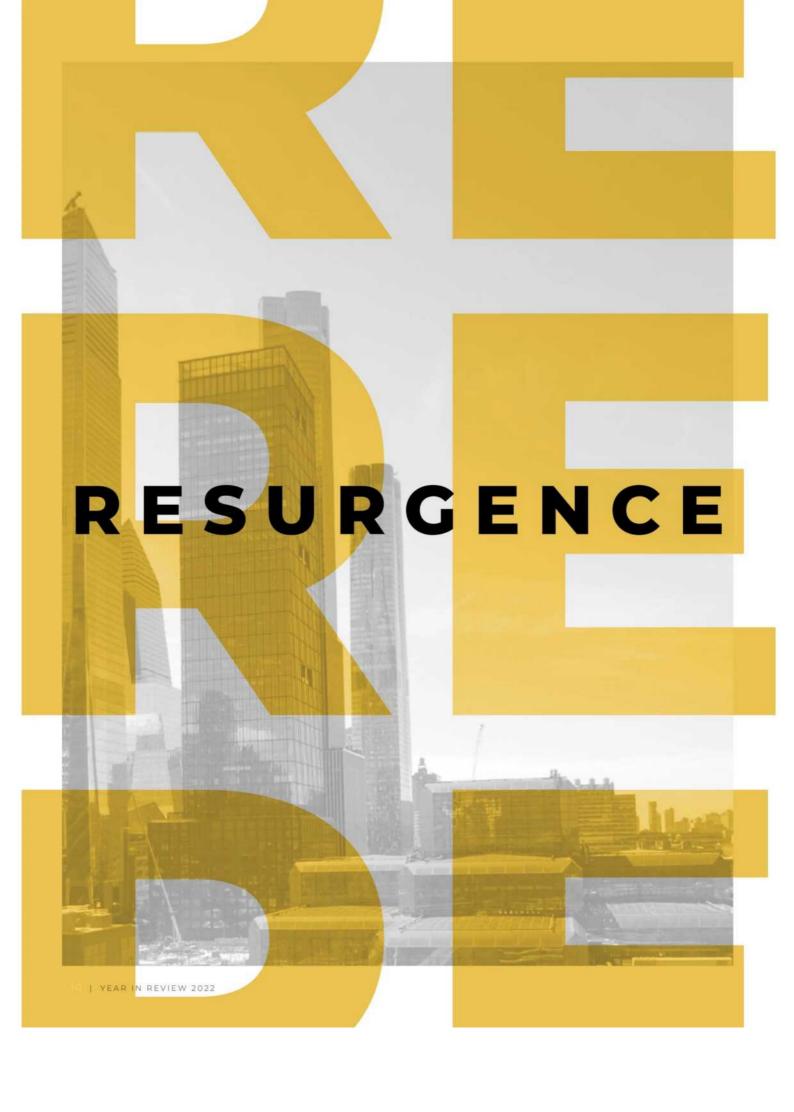
INTRODUCTION

The Javits Center is back!

In 2022, the Javits Center has bounced back with a flurry of large-scale events throughout the six-block campus on Manhattan's West Side. Fueled by a surge of excitement and enthusiasm among event organizers and exhibitors from around the world, the number of hosted events increased compared to the prior year, including an encouraging 14% spike in the last four months of the calendar year.

With the dynamic spaces of the 1.2 million square-foot expansion open and available, as well as a series of new hires and operational improvements, the Javits Center continued to prove why business in North America begins here – as a platform for cutting-edge business products and practices.

The busiest convention center in the United States is busy once again.







From annual trade shows to new conventions to breakthrough events, the demand for in-person meetings was on full display at the Javits Center in 2022 as our halls teemed with an energetic fervor not seen since before the pandemic.

Industry-leading events returned to the convention center while new corporate-focused events took center stage throughout the year, introducing new audiences to the Javits Center and paving the way for future business opportunities.

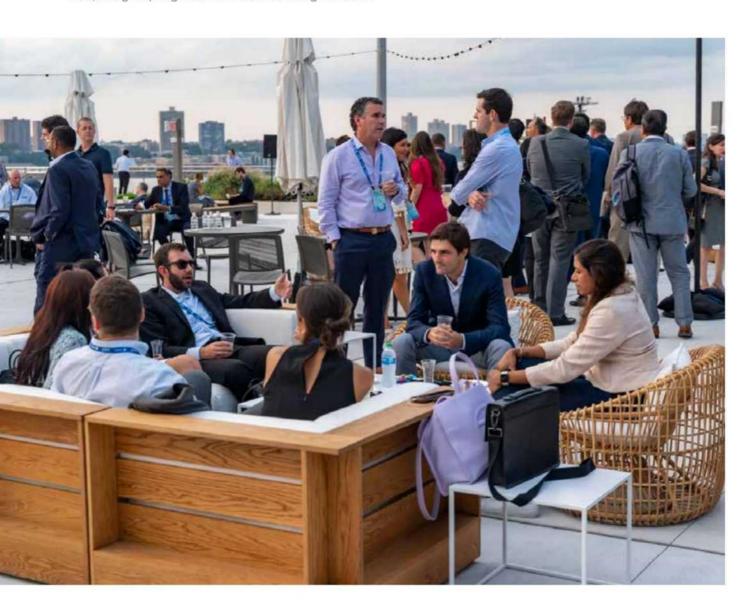
Since August 2021, nearly 50 events booked spaces in the expansion, now known as North Javits, and as a result of that business and the bookings ahead, we expect to reach pre-pandemic levels of activity by 2024 - a positive sign for our entire industry. As New York's largest convention center, the Javits Center serves as one of the state's greatest economic assets,

supporting thousands of jobs in the hotel, restaurant, transportation and tourism industries. Prior to the pandemic, the Javits Center supported up to 18,000 jobs a year, directly and indirectly, generated up to \$2 billion in annual economic activity and attracted more than 39,000 exhibiting companies each year.

To get back on track, Javits Center management has implemented a back-to-basics program designed to encourage employees to complete outstanding projects and revisit pending tasks that could increase operational efficiency and further improve customer service. New training sessions also have been

implemented, including sensitivity and diversity training to create a safe and healthy environment, as well as management training for decision-makers and safety training for the labor workforce. Several industry veterans have been hired to fill key managerial positions and add new resources to event operations, while public tours of the building have resumed, giving local corporations, non-profit groups and community members an inside look at the convention center.

This comes as New York City recovered 85 percent of its record 2019 visitation, welcoming 56.4 million visitors in 2022. Strong demand for meetings, conventions and events in the City continued with 800,000 group nights on the books through the end of the year. "We are pleased to say that New York City's meetings industry is right on track. With a busy conventions and events calendar still ahead this fall, and hotel performance consistently trending above 85 percent occupancy once again and more than 10,000 new rooms in the pipeline, we are confident in New York City's ongoing tourism recovery and the continued comeback of the business travel sector," said Fred Dixon, President and CEO of NYC & Company.



NEW HOSPITALITY LEADERS

New leaders have joined the Javits Center team in recent months, adding expertise, experience and new insight on how to provide an unparalleled experience at the convention center in the heart of the greatest city in the world.



Shane Beardsley Vice President of Guest Experience



Richard Mangino Controller



Holly Seiger Assistant Director, Labor Solutions



Disol Rodriguez Facilities Office Manager

Helen Alvarez Junior Accountant

Ed Byrne Senior Director, Set-Up Solutions

Gilbert Colon Logistics Manager

Geordie du Pont Associate General Counsel

Casey Sdeo Senior Event Solutions Manager

Andrea Gonzalez Human Resources Coordinator

Anderson Grullon Risk Management and Insurance Specialist

Melissa Kanes Paralegal

David LaVelle Senior Director, Event Production

Jael Martinez Information Security Manager

Eric Nickl A/V Media Manager

Robin Perez Director, Technology Solutions

Katherine Schoenwandt **Event Solutions Administrative** Coordinator

Jose Vega Accounts Receivable Manager Alex Walker Director, Facilities Operations

Julia Widmann Sustainability Operations Manager

Alex Woitach Junior Buyer

Jack Wong System Administrator

John Glancy Manager, Security and Safety Solutions

Prateek Rajbhandary **Purchasing Agent**

AN ELEVATED DINING EXPERIENCE





With new hospitality leaders and a new emphasis on face-to-face meetings, we're more focused on improving the dining experience than ever before. We've added new customized seating and tables to encourage both group engagement and private meetings, and we've redesigned and renamed our food halls to deliver the latest trends in cuisine – including our homegrown produce!

Thanks to our new hospitality team, Cultivated, an innovative collaboration among Levy, CxRA and the Javits Center, the culinary program has become a signature feature of the expanded Javits Center, and our on-site chefs are creating unique and exclusive menus for each event – utilizing fresh produce grown only steps away on our new one-acre rooftop farm.



ON THE NATIONAL STAGE

With a blockbuster expansion in full swing, the Javits Center is hosting more new events than ever, introducing its flexible halls to new clients from around the world.

From August to December 2022, we hosted 15% more events compared with the same period in the previous year, demonstrating that the value of in-person meetings is more important than ever. Among them was a series of new events and audiences such as the International Gynecologic Cancer Society Annual Meeting, Amazon Unboxed, YPO Edge and the Obama Foundation Democracy Forum.





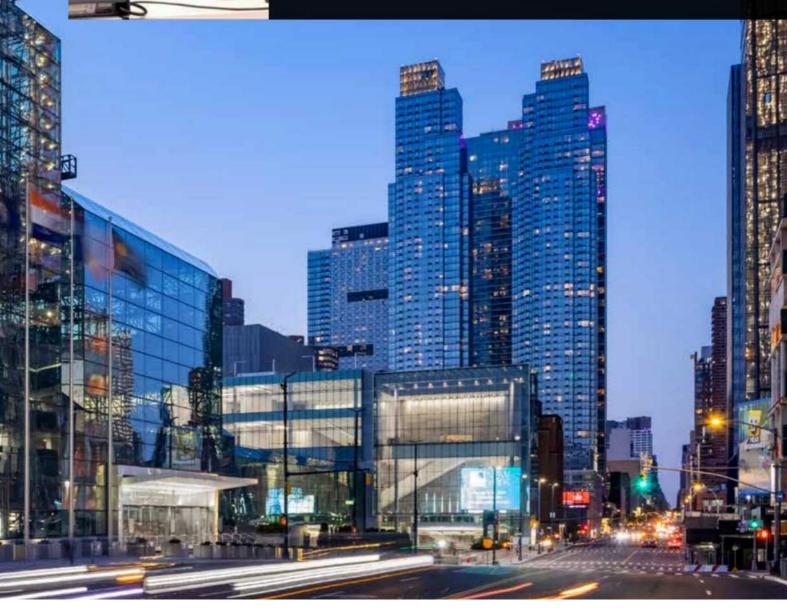


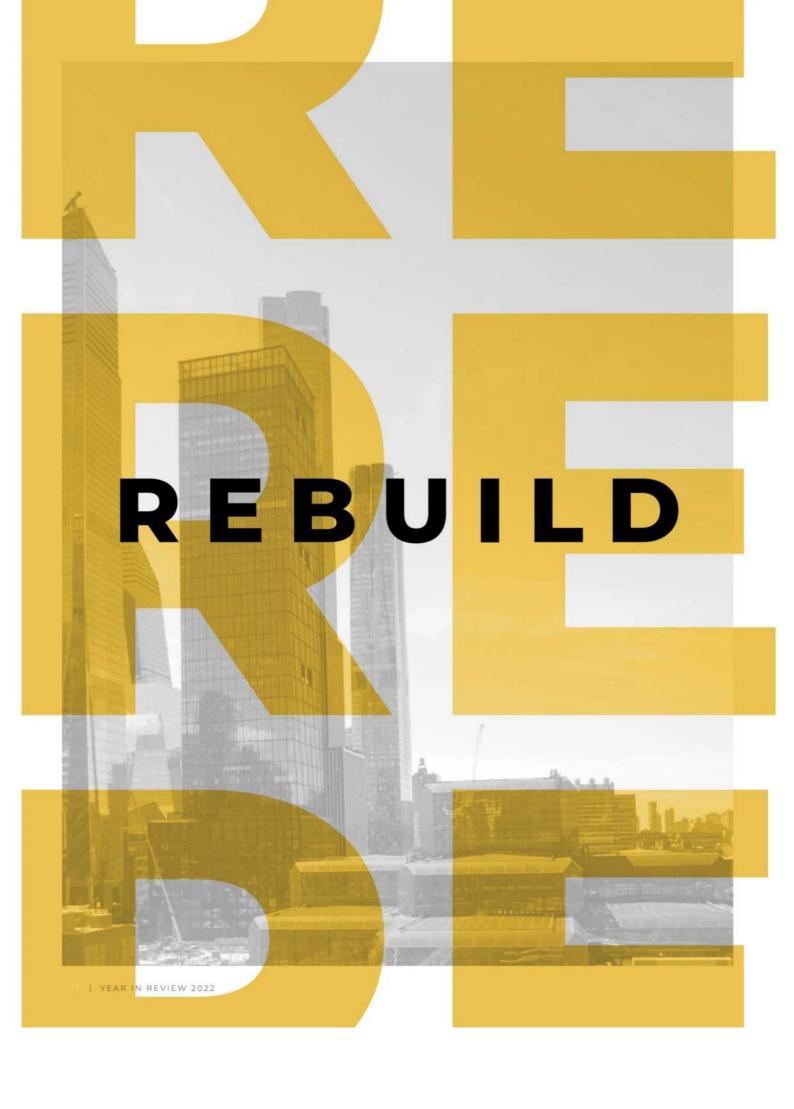
SECTION SPOTLIGHT



ON THE ROAD

Leaders at the Javits Center traveled across the country and the globe to promote New York City as an event destination, as well as the impact of our sustainability efforts! Our CEO Alan Steel participated in COP26 in Glasgow, Scotland, our Director of Energy and Sustainability Jacqueline Tran delivered remarks in Philadelphia and our Director of Sales and Marketing Lisa Lopez attended the IMEX America in Las Vegas with our partners at NYC & Company. There's never been a better time to visit Manhattan's West Side, and our staff is proud to tell everyone why!

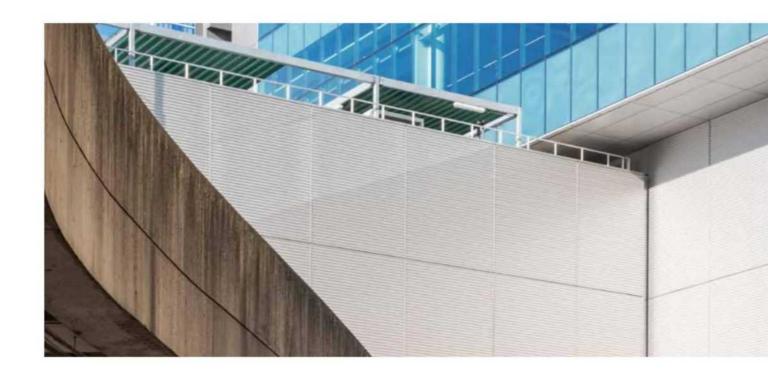






As the Javits Center moves rapidly toward a full event schedule, several key infrastructure projects were implemented in recent months to better enhance the 24/7 operation and provide an unparalleled experience to customers and business partners.

These innovative projects are certain to set a new industry standard among event venues and will generate even more interest among event organizers, meeting planners and corporations across the globe.





NEW LOGISTICS MANAGEMENT SYSTEM

We launched a new state-of-the-art software platform to streamline, accelerate and track truck marshaling activities for all events at the Javits Center.

This first-of-a-kind logistics management system, which can be monitored remotely, is being utilized as part of the new, four-level truck marshaling facility, which was completed last year as a part of the 1.2 million square-foot expansion. This system significantly increases the efficiency and security of the intricate process by which trucks deliver and retrieve event-related materials throughout the year. All contractor and exhibitor scheduled freight deliveries or collections collections can be scheduled in advance through this platform.

Every year prior to the pandemic, thousands of trucks would visit the Javits Center to deliver or retrieve event-related materials, and with this new marshaling facility, thousands of staged trucks are relocated off local streets surrounding the Javits Center and into

the facility. As a result, area congestion and pollution are significantly reduced, improving the quality of life for residents and local businesses.

The new platform provides a real-time scoreboard of all event vehicles located within the Javits Center campus and dock availability through digital recognition cameras using advanced analytics.





NEW LIGHTING SYSTEM

A state-of-the-art lighting system has been installed in The Overview, the 54,000 square-foot special event space constructed as part of the recent expansion. Housed in the ceiling of this soaring space overlooking the Hudson River, this new lighting system contains more than 220 professional-grade LED Moving Lights that can provide lighting and color enhancements for any announcement, gala or dinner. Most importantly, these lights will help reduce overall costs for our customers, now and in the future.



BUILDING SAFETY **SYSTEMS**

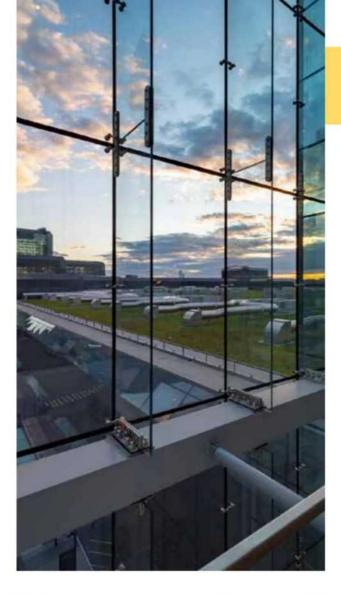
A new building-wide fire alarm system has been installed at the Javits Center, providing a significant upgrade from the original system implemented when the convention center was constructed in the early 1980s.

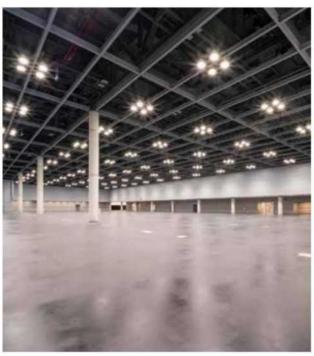
This advanced system offers the latest protection in fire safety, and it is designed to adhere to the latest building standards in New York City. The system is currently undergoing final testing procedures, and it is expected to be fully operational in early 2023.

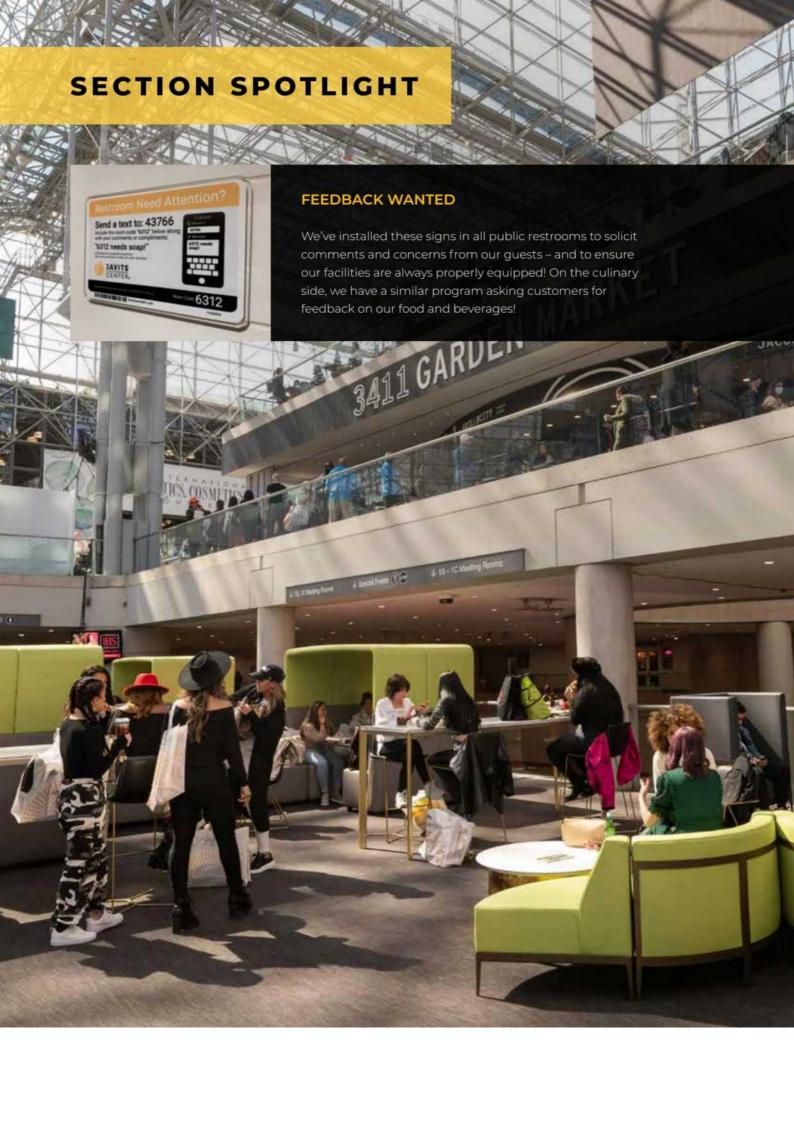
This comes as other safety features have been added to the six-block campus, including dozens of stainless steel bollards along the perimeter, new security stations and a restricted vehicle entry and exit process. More than 3,000 high-definition security cameras have been installed throughout the property, providing security officers with the ability to monitor all corners of the building via a centralized Command Center. To improve traffic flow and pedestrian safety, all rideshare and taxi vehicles are now allowed into the inner roadway during specific dates and times.

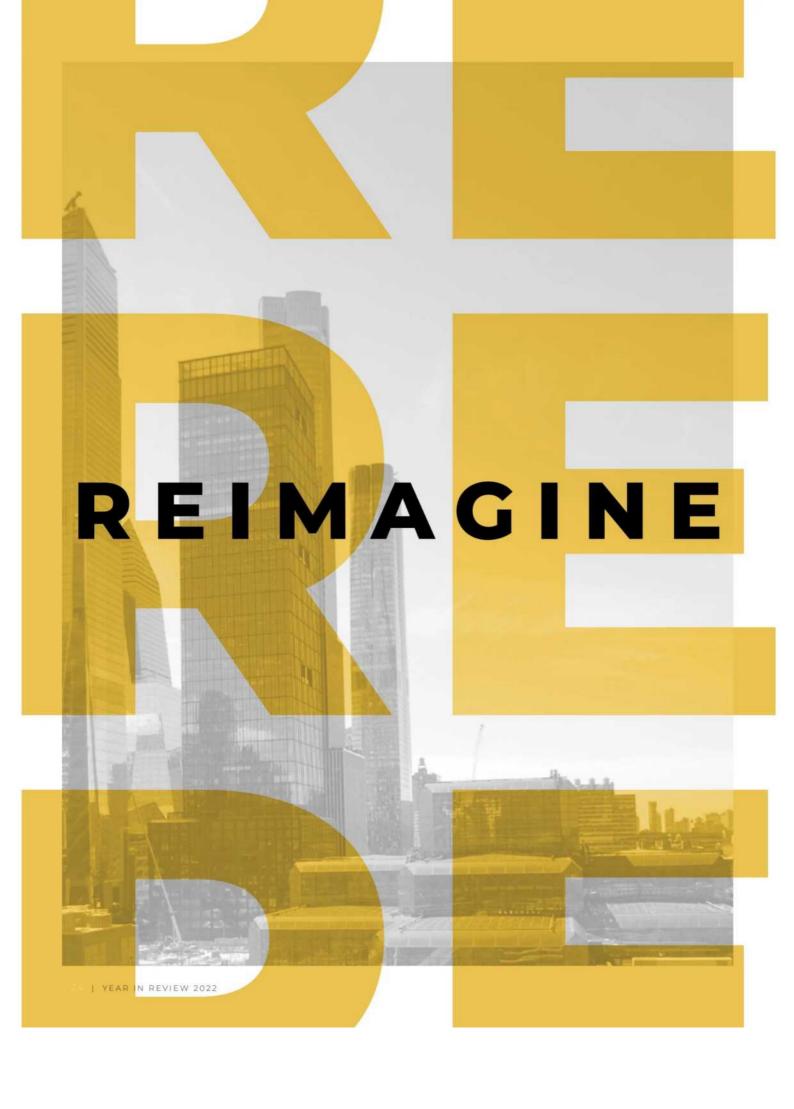
Other infrastructure highlights include:

- · Virus protection. Enhanced technology systems to protect against malware and increase network reliability throughout the six-block campus
- · Cutting-edge connectivity. Latest wireless network standard - Wi-Fi 6 - implemented
- · Expanded wireless network. Hosts up to 140,000 wireless devices simultaneously
- · More bandwidth. Use of new radios with increased bandwidth campus-wide











We've continued to expand our sustainability program, further exploring what it means for a building to be truly sustainable.

From saving energy to saving birds, our sustainable efforts have improved the quality of life for our employees, customers and neighbors, and we've worked hard to build on our previous successes. To demonstrate our ongoing commitment to sustainability, our team members have joined the Net Zero Carbon Events pledge, participated in COP26 in Glasgow, Scotland, and developed our Sustainable Event Guide, which has helped event organizers improve their sustainability by creating metrics, reducing waste and donating food and furniture after the closing of an event.







YEAR OF THE FARM

2022 was the first full season for our new rooftop farm, and it did not disappoint!

Thanks to our in-house caterer, Cultivated, and its Senior Executive Chief Andrew Matthews (right), Brooklyn Grange and our Sustainability team, the farm raised more than 50 crops which were incorporated into the meals served on site. More than eight stories



above street level, the farm transformed into a one-acre oasis of fruits and vegetables that created a unique roof-to-table experience for our guests. From corn and cucumbers to red cabbage and radishes, our farmers worked closely with our culinary team to plan, seed and plant crops throughout the year and harvest them for menus selected for upcoming events. In the meantime, day-to-day farm manager Brooklyn Grange also created a hydroponic system inside our rooftop greenhouse to spur even more plant growth - a great bonus to be utilized during the winter months.









JACOB'S HARVEST



For the farm's inaugural season, we created a new line of pickled produce - called Jacob's Harvest - to raise awareness about our new roof-to-table culinary program! The bottled produce is harvested directly from the rooftop farm - which was completed in 2021 as part of the recent expansion - and has been distributed to customers and visitors throughout the year. Thanks to Brooklyn Grange and their farmers, the rooftop farm is expected to generate up to 40,000 pounds of annual produce. From arugula to zucchini, the various crops being grown are incorporated into the customized meals served during events on site. The first batches of Jacob's Harvest are pickled radishes, cucumbers, banana peppers and red cabbage - a small taste of what our guests experience.







FOOD FOREST

To further our environmental commitment, our Sustainability team also created a food forest on our expanded rooftop in order to mimic the ecological benefits and produce dynamics found in forests. With seven distinct layers stacked vertically, a food forest is designed to increase the biodiversity, efficiency and sustainability of food production systems. Planted in our 10,000 square-foot rooftop orchard constructed as part of the recent expansion, this food forest amplifies the ecosystem services already supplied by the Javits Center's green roof and farm, including stormwater mitigation, thermal regulation and forage and habitat for area wildlife.





CLIMATE WEEK NYC

The Javits Center became a central point for Climate Week NYC in 2022 - with many climate-focused events hosted in our expansion.

From the United National Global Impact Summit to the Nest Summit Campus to a news conference with Governor Hochul and New Jersey Governor Phil Murphy, the convention center served as a nexus where innovative ideas about combating climate change were exchanged and explored among hundreds of participants. Our CEO Alan Steel delivered remarks at the Nest Summit Campus, and our Director of Energy and Sustainability Jacqueline Tran led a series of tours of our rooftop spaces, including the rooftop farm, greenhouse and orchard.



A WILDLIFE HAVEN

In September 2022, members of NYC Audubon identified the 51st bird species on our 6.75-acre green roof, a remarkable achievement for our rooftop ecosystem.

Since the installation of bird-safe glass during the 2009-2014 renovation, bird collisions decreased more than 90 percent, and the convention center has transformed into a haven for area wildlife, including five bat species and thousands of arthropods. As a result, the Javits Center has inspired bird-friendly legislation – in New York and across the country – and served as a model for the impact of such retrofits. As part of the recent expansion, bird-safe glass was installed across the entire façade, including the rooftop greenhouse. For our environmental efforts,

NYC Audubon honored the Javits Center during its Fall Roost in September, presenting CEO Alan Steel and the Executive Team with a prestigious award.

Four new bee hives were added to the expansion rooftop as well, bringing the total to nine bee hives on our massive rooftop. Each hive houses 80,000 to 100,000 bees, and with beekeeper Astor Apiaries, we harvest our own honey, which is incorporated into our culinary menu and bottled for distribution to guests.





SOLAR IN THE SKY

We completed the installation of 1,400 solar panels on our 6.75-acre green roof in September 2022, supplemented by a 3.5-megawatt battery storage system. Stemming from a public-private partnership among the Javits Center, the New York Power Authority (NYPA), and Siemens Industry, Inc., the system is the largest single rooftop solar project in Manhattan and includes one of the highest-capacity energy storage systems. The solar array is expected to generate up to 10 percent of the convention center's energy needs, reinforcing our position as a model of sustainability.

> "[The Javits Center is now] home to Manhattan's largest single-rooftop solar array with an accompanying battery storage system and is setting an example for other urban commercial buildings of how to be on the cutting edge of our clean energy future," Governor Hochul said.







JAVITS...CARES

Thanks to the participation from our event organizers and exhibitors, JavitsCares has become a tremendous success since the program was formed several years ago.

Under the program, our staff works closely with industry members to identify items that can be donated after the closing of an event, including chairs, tables, shelving and food items. By working together with customers and business partners, our Sustainability team has been able to facilitate the donation of more than 174,000 pounds of furniture and food items to non-profit organizations throughout New York City. It's a key part of our Corporate Social Responsibility program and allows us to engage with community members in new and impactful ways.



For example, in 2022:

- · More than 13 trailers of furniture, household items and school/art supplies were donated to Materials for the Arts, NYC's largest creative reuse center, where it was distributed to local schools and art non-profit organizations.
- Hundreds of plants used to decorate the showfloor at the New York International Automobile Show were donated via Raeri to Synergy Urban Garden 2.0, a community garden center in the Bronx that provides a safe space for families to collaboratively grow food and learn horticulture. Additional plants also were provided to House of Good Deeds and GrowNYC.
- Several thousand meals were donated via Catering for the Homeless to the Cathedral Church of Saint John the Divine's Community Cares program in West Harlem, and several thousand pounds of fresh produce was donated to ReThink Food with the help of our Brooklyn Grange partners. Rethink Food is a non-profit organization fighting food waste and hunger by upcycling produce and catering left behind into



Congratulations to our Vice President of Set-Up and Event Solutions Michael Ruberry who retired in 2022 after more than four decades in the events industry. At the Javits Center, Mike launched the Javits Cares program and helped steer the organization through our operations as an emergency hospital and vaccination center. As a result, the New York chapter of International Association of Events and Exhibitions recently awarded Mike with the prestigious King's Glove Award!

AMBASSADORS

With a great story to tell across six city blocks, we have established a new team of Ambassadors dedicated to providing building tours throughout the year.

With weeks of training sessions across all departments, these part-time employees give an inside look at our operations to community members, customers and other organizations interested in our recent accomplishments - from the vaccination center to our latest energy-saving efforts. Anyone interested can book a tour online and learn how the Javits Center transformed into a model of sustainability, while operating the busiest convention center in the nation. It's the latest step in our Corporate Social Responsibility program, which includes college scholarships, food donations and educational tours

for local students. Thanks to our Ambassadors, the tour program successfully launched in May 2022, and we anticipate the demand to continue to grow in the months and years ahead.



JAVITS JUNIORS SCHOLARSHIP PROGRAM

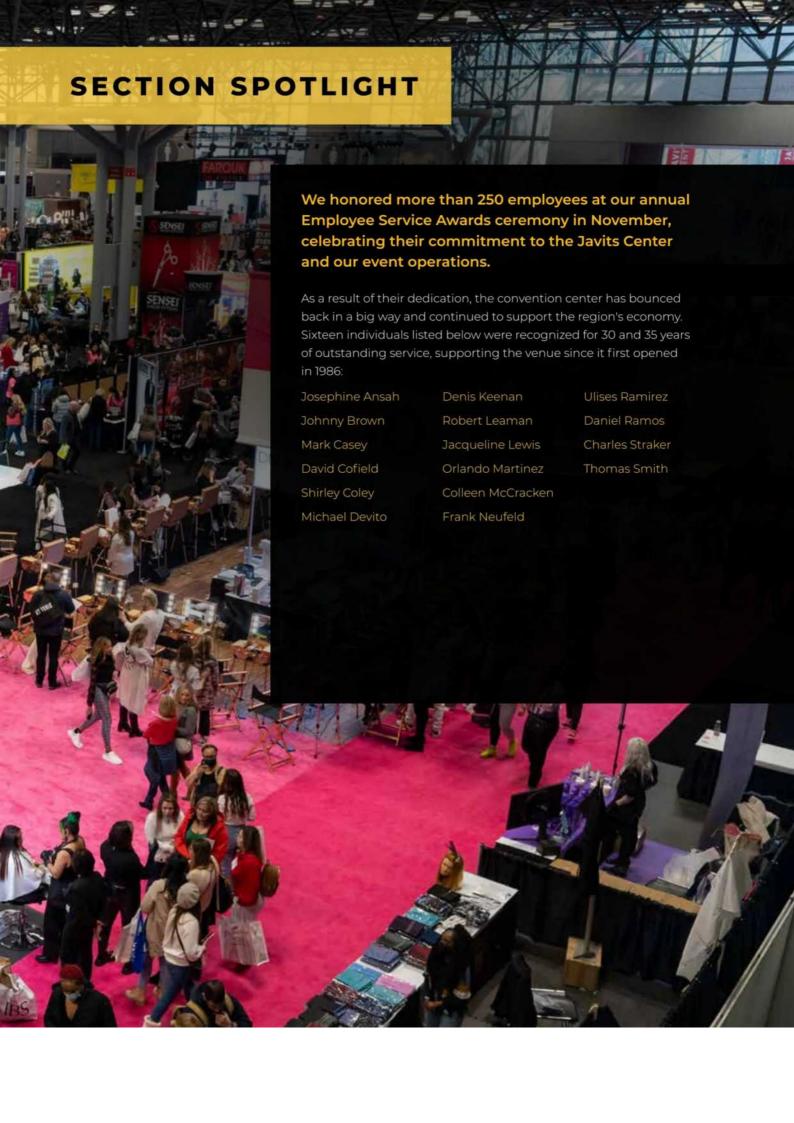


Supporting New Yorkers of all ages is a central part of the Javits Center's mission, and that's why we were proud to have distributed \$60,000 in college scholarships to six students from high schools on Manhattan's West Side.

In the fifth year of the Javits Juniors Scholarship Program, each student was awarded a \$10,000 scholarship after winning an essay competition among their peers. A ceremony was held in the Crystal Palace with the winning students from the Urban Assembly School of Design and Construction and the High School for Fashion Industries, along with school officials, friends and family members. Many thanks to the Marian B. and Jacob K. Javits Foundation and our business partners - Emerald, Informa and MetroMultiMedia - which donated the scholarship funds, as well as the New York City Department of Education and Fund for Public Schools which administered the funds.







FINANCIAL STATEMENT

| | 2022 | 2021 |
|---|---|---|
| ASSETS | | |
| Current Assets | | |
| Cash and equivalents | \$ 10,026,223 | \$ 25,436,008 |
| Short-term investments | 80,992,865 | 64,997,243 |
| Accounts receivable, net of allowances of \$205,515 in 2022 and \$703,990 in 2021 | 10,580,983 | 8,355,305 |
| Unbilled show costs | 1,053,594 | 7. |
| Other assets | 7,664,014 | 3,221,566 |
| Total current assets | 110,317,679 | 102,010,122 |
| Capital Assets, Net | 32,149,879 | 37,909,101 |
| Other Assets | 4,515,689 | 4,776,181 |
| Total assets | 146,983,247 | 144,695,404 |
| Deferred outflows of resources | 13,819,862 | 11,827,652 |
| Current Liabilities Accounts payable | A 11 00 11 00 00 00 00 00 00 00 00 00 00 | |
| | # BASE 605 | |
| | \$ 7,025,882 | \$ 5,257,671 |
| Accrued expenses, current | \$ 7,025,882 4,895,246 | \$ 5,257,671 3,234,273 |
| Accrued expenses, current Unearned revenue | A SAME AND | 3,234,273 |
| | 4,895,246 | 3,234,273 6,571,113 |
| Unearned revenue | 4,895,246 14,255,681 | 3,234,273 6,571,113 1,843,719 |
| Unearned revenue Capital lease liability, current | 4,895,246 14,255,681 1,541,345 | 3,234,273 6,571,113 1,843,719 3,294,276 |
| Unearned revenue Capital lease liability, current Insurance claim reserve | 4,895,246 14,255,681 1,541,345 2,520,935 | 3,234,273 6,571,113 1,843,719 3,294,276 20,718,733 |
| Unearned revenue Capital lease liability, current Insurance claim reserve Advances for capital improvements from affiliate | 4,895,246 14,255,681 1,541,345 2,520,935 3,425,746 | 3,234,273 6,571,113 1,843,719 3,294,276 20,718,733 689,000 |
| Unearned revenue Capital lease liability, current Insurance claim reserve Advances for capital improvements from affiliate Other postemployment benefits obligation, current | 4,895,246 14,255,681 1,541,345 2,520,935 3,425,746 788,000 | 3,234,273 6,571,113 1,843,719 3,294,276 20,718,733 689,000 41,608,785 |
| Unearned revenue Capital lease liability, current Insurance claim reserve Advances for capital improvements from affiliate Other postemployment benefits obligation, current Total current liabilities | 4,895,246 14,255,681 1,541,345 2,520,935 3,425,746 788,000 34,452,835 | 3,234,273 6,571,113 1,843,719 3,294,276 20,718,733 689,000 41,608,785 |
| Unearned revenue Capital lease liability, current Insurance claim reserve Advances for capital improvements from affiliate Other postemployment benefits obligation, current Total current liabilities Accrued expenses, net of current portion | 4,895,246 14,255,681 1,541,345 2,520,935 3,425,746 788,000 34,452,835 | 3,234,273 6,571,113 1,843,719 3,294,276 20,718,733 689,000 41,608,785 923,369 13,821,46 |
| Unearned revenue Capital lease liability, current Insurance claim reserve Advances for capital improvements from affiliate Other postemployment benefits obligation, current Total current liabilities Accrued expenses, net of current portion Net pension liability | 4,895,246 14,255,681 1,541,345 2,520,935 3,425,746 788,000 34,452,835 962,151 49,107 | 3,234,273 6,571,113 1,843,719 3,294,276 20,718,733 689,000 41,608,785 923,369 13,821,461 3,878,133 |
| Unearned revenue Capital lease liability, current Insurance claim reserve Advances for capital improvements from affiliate Other postemployment benefits obligation, current Total current liabilities Accrued expenses, net of current portion Net pension liability Capital lease liability, net of current portion | 4,895,246 14,255,681 1,541,345 2,520,935 3,425,746 788,000 34,452,835 962,151 49,107 2,336,788 | ASTAC TO A STATE OF |



2022 2021

| Net investment in capital assets | \$ 28,840,226 | \$ 32,983,122 |
|---|---------------|---------------|
| Unrestricted—board-designated for other postemployment benefit obligation | 43,255,000 | 38,971,000 |
| Unrestricted deficit | (10,880,448) | (20,011,732 |
| Total net position | 61,214,778 | 51,942,390 |
| Operating Revenue | | |
| Event-related services | 69,349,951 | 42,840,62 |
| Space rentals | 49,924,750 | 277,544 |
| Concession commissions | 1,636,200 | 633,985 |
| Advertising and other income | 3,982,360 | 16,364,268 |
| Total operating revenue | 124,893,261 | 60,116,418 |
| Operating Expenses Employee compensation and benefits | 75,641,864 | 28,602,247 |
| Facility operating expenses | 21,162,402 | 16,683,218 |
| Selling, general and administrative expenses | 9,757,263 | 8,111,334 |
| Annual other postemployment benefits expenses | 2,689,000 | 2,676,000 |
| Total operating expenses | 109,250,529 | 56,072,799 |
| Operating income before depreciation and amortization | 15,642,732 | 4,043,619 |
| Depreciation and amortization expense | (6,303,666) | (5,592,670 |
| Operating income (loss) | 9,339,066 | (1,549,051 |
| Nonoperating income (expense)—interest income (expense), net | (66,678) | 74,597 |
| Change in net position | 9,272,388 | (1,474,454 |
| Net Position at beginning of year | 51,942,390 | 53,416,844 |
| Net Position at end of year | \$ 61,214,778 | \$ 51,942,390 |



EVENT CALENDAR

CANNACON NEW YORK NRF: RETAIL'S BIG SHOW NEW YORK BOAT SHOW TRAVMEDIA'S INTERNATIONAL MEDIA MARKETPLACE USA

NY NOW THE MARKET FOR HOME AND LIFESTYLE SALESFORCE COMPANY KICK OFF

CURVENEWYORK

COTERIE NEW YORK / MAGIC NEW YORK

NEW YORK BUILD EXPO

INTERNATIONAL RESTAURANT AND FOOD SERVICE SHOW OF NEW YORK

VINEXPO AMERICA / DRINKS AMERICA

INTERNATIONAL BEAUTY SHOW NEW YORK & INTERNATIONAL ESTHETICS COSMETICS SPA SHOW

VANTAGE AIRPORT GROUP

MARRIOTT BUSINESS COUNCIL MEETING

JA NEW YORK SPRING SHOW

MANUFACTURING JEWELERS AND SUPPLIERS OF AMERICA

TRAVEL & ADVENTURE SHOW

SLEEP OUT NEW YORK CITY

INTERNATIONAL VISION EXPO NYC & COMPANY TRISTATE MEETING PLANNER EVENT NEW YORK INTERNATIONAL AUTOMOBILE SHOW NADA AUTOMOTIVE FORUM THOM BROWNE FASHION SHOW

SUPPLIERS DAY

ROBIN HOOD DINNER DANCE

SERVICENOW KNOWLEDGE 2022

INTERNATIONAL CONTEMPORARY FURNITURE FAIR + THE WANTED

UNIVISION UPFRONT 2022

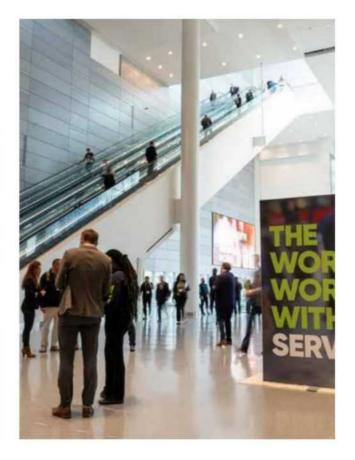
INTERPHEX

GREENHOUSE OPEN

LENDIT CONFERENCE

INSURTECH INSIGHTS

5 A GALA EVENT



JUNE 2022

INTERNATIONAL FRANCHISE EXPO

CANNABIS BUSINESS EXPO

GNYHA SPRING GALA

MONGODB WORLD

SUMMER FANCY FOOD SHOWO

UNIVISION CASTING EVENT

LUXE PACK

AILA ANNUAL CONFERENCE

SALESFORCE WORLD TOUR

SLACK FRONTIERS

JULY 2022

AWS SUMMIT

AMERICAN SOCIETY OF RETINA SPECIALIST ANNUAL MEETING

TEXWORLD USA HOME TEXTILES/ FABRIC SOURCING EXPO AND INTERNATIONAL APPAREL SOURCING SHOW

FUNCTIONAL FABRIC FAIR POWERED BY PERFORMANCE DAYS

THE QUIRKS EVENT

BUSINESS CLASS LIVE

LEVY CLIENT PRESENTATION

NYS BAR EXAM

FUTURE WE WANT MODEL UNITED NATIONS

LANGAN SUMMER OUTING

CESAR AND DJ ENVY REAL ESTATE SEMINAR

AUGUST 2022

NYPD EXAM

NY NOW THE MARKET FOR HOME AND LIFESTYLE

DIGITAL SUMMIT

JA NEW YORK SUMMER SHOW

RELAY GRADUATION 2022

SEPTEMBER 2022

THE ARMORY SHOW

PLANT BASED WORLD CONFERENCE & EXPO

THE SALT CONFERENCE

MAKEUP IN NEW YORK

COTERIE NEW YORK/ MAGIC NEW YORK

THE NEST

UNITED NATIONS GLOBAL COMPACT PRIVATE SECTOR FORUM RECEPTION

THE FALL ROOST BENEFIT 2022

GOVERNOR'S CLIMATE PRESS CONFERENCE

SUNY COLLEGE FAIR

OCTOBER 2022

INTERNATIONAL GYNECOLOGIC CANCER SOCIETY ANNUAL MEETING

WHITE LABEL & PRIVATE LABEL EXPO WORLD SERIES

NEW YORK COMIC CON

BIG APPLE COLLEGE FAIR

BRAVOCON

FUTUREWORKS

DATADOG DASH 2022

NAB SHOW NEW YORK / AES NEW YORK

JA NEW YORK FALL

UNBOXED 2022

IFPDA FINE ART PRINT FAIR

THE NEW YORK INTERNATIONAL TRAVEL SHOW

THE COOPERATOR EXPO

UNIQLO FY62 TH FRNA CONVENTION

IAFE KINGS GLOVE AWARD

NOVEMBER 2022

TCS NEW YORK CITY MARATHON EXPO PRESENTED BY NEW BALANCE

YPO EDGE

NEW YORK VET BY CLOSERSTILL MEDIA

WORLD BUSINESS FORUM NEW YORK

BIG APPLE STARS AWARDS 2022

REINSURANCE SLEEP OUT NEW YORK CITY

NATIONAL PORTFOLIO DAY

BOUTIQUE DESIGN NEW YORK/HX THE HOTEL EXPERIENCE

PROPEL BY MIPIM & METAPROP

ADL 2022

ISC EAST

B&HIS DEPARTMENT EVENT

CYBERTECH USA

TECHDAY

FOUNDATION FORUM

TECH UP FOR WOMEN

ANIME

GREATER NEW YORK DENTAL MEETING

DECEMBER 2022

THE NEW YORK PRODUCE SHOW AND CONFERENCE BUSINESS INSURANCE 2022 WOMEN TO WATCH AWARDS

AND LEADERSHIP CONFERENCE

ICSC@NEW YORK

SALESFORCE WORLD TOUR

FLOOR HOCKEY TOURNAMENT

AI SUMMIT NEW YORK

BUSHIROAD CHAMPIONSHIP SERIES 2022

FDNY LIEUTENANT'S EXAM

EXECUTIVE STAFF



Alan Steel CEO



Bradley Siciliano President



Kenneth Dixon Senior Vice President, Security and Safety Solutions



Timothy Gaburungyi Senior Vice President, **Technology Solutions**



Doreen Guerin Senior Vice President, Sales and Marketing



Christine McMahon Senior Vice President, Labor Relations and **Show Operations**



Kenneth Sanchez Senior Vice President, Facilities Management, Chief Sustainability Officer



Tony Sclafani Senior Vice President, Chief Communications Officer



Mark S. Sims Senior Vice President, Chief Financial Officer



Shane Beardsley Vice President, **Guest Experience**



Sonia Low Vice President. General Counsel Corporate Secretary

BOARD OF DIRECTORS

Thank you to Henry Silverman and Robert S. Azeke for their distinguished service as Chair and Director, respectively, of the New York Convention Center Operating Corporation's Board of Directors.

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Quenia Abreu

Hugh L. Carey II
Vice Chair**

Joseph Chan

Fred W. Dixon

Christine Ferer

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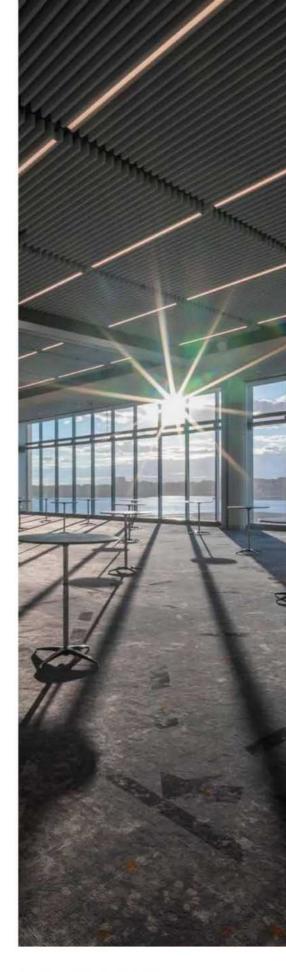
Steven C. Koppel, Esq.

Gary Lavine, Esq.

Andrew M. Murstein

Brian O'Dwyer, Esq.

Joseph Spinnato, Esq.



^{*} Appointed as Chair in June 2022

^{**} Appointed as Vice Chair in June 2022

^{***} Resigned in September 2022

THANK YOU

Thank you to all of our customers and business partners for your continued support during these extraordinary times. Your business is greatly appreciated, and we look forward to working together to move our economy, our industry - and our world - forward.



THE YEAR AHEAD

More than two years after the COVID-19 outbreak, New York City is coming back stronger than ever! Our sidewalks, our transportation hubs and our event halls are filling up with people looking to reconnect again and it's a great feeling to get back to business!

Despite the challenges related to the pandemic, we've continued to invest in the convention center, improving our operational systems so we're more efficient than ever. From our new truck marshaling facility to our rooftop farm, we're creating a safe

and sustainable environment that's serving as a nationwide model for other venues.

With demand for in-person events steadily growing, we're expecting to reach pre-pandemic levels of activity by 2024, meaning more events and more economic opportunities for New Yorkers. And while events continue to offer hybrid components, nothing can replace the energy and excitement that comes with meeting in person, sharing ideas and experiencing the latest industry trends.

That's why New York City is a top destination for events around the world. That's why we've become an international hub of commerce and culture. That's why tomorrow starts here - today.



